

Q1. How long have you worked at The Arc of Opportunity?	
Answer Choices	Responses
Less than 6 months	16.13%
6 months - 1 year	17.20%
1 - 3 years	27.96%
3-5 years	14.52%
More than 5 years	24.19%

Q2. Role 1: What is your role at The Arc of Opportunity?	
Answer Choices	Responses
Executive	2.14%
Division Director	3.74%
Manager (RM or PD)	8.02%
Direct Support Staff (ex. DSP, Case Managers, PCPMs, etc.)	64.71%
Relief Staff	6.95%
Licensed Staff (Clinical/Nursing)	4.28%
Admin/Support Staff (HR/Accounting/Facilities/QA)	5.88%
Decline to state	4.28%

Q3. Role 2: What is your work area?	
Answer Choices	Responses
Residential (Worcester/Auburn Area)	18.28%
Residential (Spencer/Paxton/Rutland/Hubbardston Area)	20.97%
Residential (Leominster/Fitchburg/Pepperrel)	22.58%
Day Programs (CBDES & Day Hab) & Family Supports	13.44%
Nursing and Clinical	4.84%
Home and Community Based Supports	6.99%
Admin/Support (HR/Accounting/Facilities/QA)	6.45%
Decline to state	6.45%



Q4. Race & ethnicity: How do you publicly self-identify? (Please	
choose only one.)	
Answer Choices	Responses
Native American/American Indian/Indigenous/Alaskan Native	0.53%
Asian American/Pacific Islander/Asian	1.07%
Black/African American/African	52.94%
Hispanic/Latino/Latinx	7.49%
White/Caucasian/European	28.88%
Multi-racial/Multi-ethnic (two or more races or ethnicities)	2.67%
Decline to state	6.42%
Different Identity (please specify)	0.00%

Q5. Gender identity 1: How do you publicly self-identify?	
Answer Choices	Responses
Female	56.68%
Male	39.04%
Gender nonbinary/Genderqueer/Gender non-conforming	0.53%
Decline to State	3.74%

Q6. Gender Identity 2: How do you publicly self-identify?	
Answer Choices	Responses
Transgender	0.00%
Not transgender (cisgender/same as gender assigned at birth)	86.59%
Decline to state	13.41%

Q7. Sexual orientation: How do you publicly self-identify?	
Answer Choices	Responses
Heterosexual or straight	72.13%
Gay, lesbian, bisexual (or other sexual orientations within the LGBTQIA+ community)	7.65%
Decline to state	17.49%
Different identity (please specify)	2.73%

Q8. Disability: How do you publicly self-identify?	
Answer Choices	Responses
I identify as a person with a disability	5.95%
I do not identify as a person with a disability	87.03%
Decline to state	7.03%



Q9. My management team creates an environment which values	
diverse points of view.	
Answer Choices	Responses
Strongly Agree	38.59%
Agree	50.54%
Disagree	9.78%
Strongly Disagree	1.09%

Q10. The person I report to respects staff from diverse	
backgrounds and cultures.	
Answer Choices	Responses
Strongly Agree	56.52%
Agree	39.13%
Disagree	3.80%
Strongly Disagree	0.54%

Q11. The person I report to works well with staff from different	
generations.	
Answer Choices	Responses
Strongly Agree	47.83%
Agree	44.02%
Disagree	5.98%
Strongly Disagree	2.17%

Q12. The person I report to helps develop staff of all backgrounds.	
Answer Choices	Responses
Strongly Agree	52.17%
Agree	43.48%
Disagree	3.80%
Strongly Disagree	0.54%

Agree

Disagree

Strongly Disagree



44.57%

8.70%

0.54%

Q13. The Arc of Opportunity fosters a workplace that allows	
employees to be themselves at work without fear.	
Answer Choices	Responses
Strongly Agree	40.22%
Agree	49.46%
Disagree	8.15%
Strongly Disagree	2.17%
Circlingly Disagree	2.11 /0
Q14. At The Arc of Opportunity, employees appreciate others	
whose backgrounds, beliefs and experiences are different from	
their own.	
Answer Choices	Responses
Strongly Agree	39.67%
Agree	55.43%
Disagree	4.89%
Strongly Disagree	0.00%
Q15. I am motivated to help The Arc of Opportunity succeed.	
Answer Choices	Responses
Strongly Agree	57.61%
Agree	39.13%
Disagree	3.26%
Strongly Disagree	0.00%
Q16. I am proud to say that I work for The Arc of Opportunity.	
Answer Choices	Responses
Strongly Agree	50.54%
Agree	45.11%
Disagree	4.35%
Strongly Disagree	0.00%
Q17. I would recommend The Arc of Opportunity to family and	
friends for employment.	
Answer Choices	Responses
Strongly Agree	46.20%
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Q18. My job gives me a feeling of accomplishment.	
Answer Choices	Responses
Strongly Agree	45.11%
Agree	48.37%
Disagree	6.52%
Strongly Disagree	0.00%

Q19. I am engaged while at work.	
Answer Choices	Responses
Strongly Agree	47.28%
Agree	48.91%
Disagree	3.80%
Strongly Disagree	0.00%

Q20. I am motivated to do my best at work.	
Answer Choices	Responses
Strongly Agree	55.98%
Agree	39.67%
Disagree	4.35%
Strongly Disagree	0.00%

Q21. I have a sense of belonging at The Arc of Opportunity.	
Answer Choices	Responses
Strongly Agree	39.67%
Agree	51.63%
Disagree	8.15%
Strongly Disagree	0.54%

Q22. I receive timely feedback that helps me improve my	
performance.	
Answer Choices	Responses
Strongly Agree	33.52%
Agree	49.72%
Disagree	13.97%
Strongly Disagree	2.79%



223. I respect the leadership abilities of the person I report to.	
nswer Choices	Responses
trongly Agree	54.75%
gree	37.43%
isagree	6.70%
trongly Disagree	1.12%
Q24. I receive recognition from my management team.	
nswer Choices	Responses
trongly Agree	32.96%
gree	48.60%
isagree	15.08%
	3.35%

Q25. I am treated fairly by the person I report to.	
Answer Choices	Responses
Strongly Agree	50.28%
Agree	43.02%
Disagree	6.70%
Strongly Disagree	0.00%

Q26. The person I report to takes a sincere interest in me.	
Answer Choices	Responses
Strongly Agree	42.46%
Agree	45.81%
Disagree	8.38%
Strongly Disagree	3.35%

Q27. The Arc of Opportunity's promotion and advancement	
procedures are fair.	
Answer Choices	Responses
Strongly Agree	25.14%
Agree	51.96%
Disagree	16.20%
Strongly Disagree	6.70%

Disagree

Strongly Disagree



11.36%

6.25%

Q28. The person I report to makes time to discuss work-related	
issues with me.	
Answer Choices	Responses
Strongly Agree	43.58%
Agree	46.93%
Disagree	7.26%
Strongly Disagree	2.23%
Q29. The person I report to communicates effectively.	
Answer Choices	Responses
Strongly Agree	42.46%
Agree	43.02%
Disagree	11.73%
Strongly Disagree	2.79%
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Q30. The Arc of Opportunity keeps me informed about things that	
are important to me.	
Answer Choices	Responses
Strongly Agree	32.96%
Agree	53.07%
Disagree	11.17%
Strongly Disagree	2.79%
O21 Employees of different bookgrounds are treated fairly in the	
Q31. Employees of different backgrounds are treated fairly in the	
internal promotion process.	D
Answer Choices	Responses
Strongly Agree	30.17%
Agree	59.22%
Disagree Strongly Disagree	7.82%
Strongly Disagree	2.79%
Q32. I am able to balance my work and personal life.	
Answer Choices	Responses
Strongly Agree	35.23%
Agree	47.16%

Agree Disagree

Strongly Disagree



63.37%

9.30%

2.33%

Q33. The person I report to helps staff balance work and personal	
responsibilities.	
Answer Choices	Responses
Strongly Agree	32.39%
Agree	51.70%
Disagree	14.77%
Strongly Disagree	1.14%
Citorigity Disagree	1.1770
Q34. I am able to leave work when personal needs arise.	
Answer Choices	Responses
Strongly Agree	31.82%
	48.30%
Agree	46.30% 15.91%
Disagree Strongly Disagree	
Strongly Disagree	3.98%
Q35. I am able to take discretionary days when I need them.	
Answer Choices	Responses
Strongly Agree	30.68%
Agree	52.84%
Disagree	14.77%
Strongly Disagree	1.70%
Q36. My interactions with internal/external partners support The	
Arc of Opportunity's reputation as a service quality brand.	
Answer Choices	Responses
Strongly Agree	32.56%
Agree	58.72%
Disagree	7.56%
Strongly Disagree	1.16%
Q37. The person I report to promotes involvement in legislative	
agendas important to the industry.	
	Decreases
Answer Choices	Responses
Strongly Agree	25.00%



Q38. I am proud of The Arc of Opportunity's involvement in our	
local communities.	
Answer Choices	Responses
Strongly Agree	35.47%
Agree	57.56%
Disagree	6.98%
Strongly Disagree	0.00%

Q39. The Arc of Opportunity makes changes when necessary to	
remain competitive.	
Answer Choices	Responses
Strongly Agree	24.56%
Agree	62.57%
Disagree	12.28%
Strongly Disagree	0.58%

Q40. I understand the business reasons for changes within The	
Arc of Opportunity.	
Answer Choices	Responses
Strongly Agree	24.56%
Agree	57.31%
Disagree	16.37%
Strongly Disagree	1.75%

Q41. Information about organizational change is communicated to	
staff.	
Answer Choices	Responses
Strongly Agree	22.22%
Agree	56.73%
Disagree	18.13%
Strongly Disagree	2.92%



Q42. I receive timely communication regarding changes at The Arc	
of Opportunity.	
Answer Choices	Responses
Strongly Agree	24.56%
Agree	57.31%
Disagree	15.20%
Strongly Disagree	2.92%
Q43. Employee input is considered when making changes.	
Answer Choices	Responses
Strongly Agree	18.13%

Answer Choices	Responses
Strongly Agree	18.13%
Agree	52.05%
Disagree	22.22%
Strongly Disagree	7.60%
OM I am satisfied with the retirement hanafits that I am aligible to	

Q44. I am satisfied with the retirement benefits that I am eligible to	
receive.	
Answer Choices	Responses
Strongly Agree	24.71%
Agree	62.94%
Disagree	8.82%
Strongly Disagree	3.53%

Q45. I am satisfied with my healthcare benefits.	
Answer Choices	Responses
Strongly Agree	27.65%
Agree	57.06%
Disagree	12.35%
Strongly Disagree	2.94%

Q46. I am satisfied with the level of wages/salary that I receive.	
Answer Choices	Responses
Strongly Agree	16.47%
Agree	41.18%
Disagree	30.00%
Strongly Disagree	12.35%

Answer Choices

Strongly Disagree

Strongly Agree

Agree

Disagree



Responses

36.09%

53.85%

9.47%

0.59%

Q47. I understand my total benefits and compensation package.	
Answer Choices	Responses
Strongly Agree	22.94%
Agree	65.29%
Disagree	9.41%
Strongly Disagree	2.35%
Q48. I believe that my total benefits and compensation package is	
fair.	
Answer Choices	Paspansas
	Responses 17.65%
Strongly Agree	58.24%
Agree	
Disagree	21.76%
Strongly Disagree	2.35%
Q49. I have a good understanding of The Arc of Opportunity's	
services.	
Answer Choices	Responses
Strongly Agree	42.60%
Agree	55.62%
Disagree	1.78%
Strongly Disagree	0.00%
	0.0070
Q50. I have the information I need to provide excellent service to	
the individuals and families we support.	
Answer Choices	Responses
Strongly Agree	42.60%
Agree	52.07%
Disagree	5.33%
Strongly Disagree	0.00%
Q51. I am encouraged to generate new ideas by the person I	
report to.	



Q52. I am motivated to help grow The Arc of Opportunity.	
Answer Choices	Responses
Strongly Agree	42.60%
Agree	53.25%
Disagree	2.96%
Strongly Disagree	1.18%
Q53. I am provided the opportunity to develop valuable knowledge and skills	

Q53. I am provided the opportunity to develop valuable knowledge	
and skills.	
Answer Choices	Responses
Strongly Agree	35.12%
Agree	55.36%
Disagree	8.33%
Strongly Disagree	1.19%

Q54. I am satisfied with the career advancement opportunities at	
The Arc of Opportunity.	
Answer Choices	Responses
Strongly Agree	25.00%
Agree	57.74%
Disagree	13.10%
Strongly Disagree	4.17%

Q55. I seek opportunities for my development.	
Answer Choices	Responses
Strongly Agree	36.31%
Agree	59.52%
Disagree	4.17%
Strongly Disagree	0.00%

Q56. The person I report to encourages my professional	
development.	
Answer Choices	Responses
Strongly Agree	34.52%
Agree	54.76%
Disagree	10.12%
Strongly Disagree	0.60%



Q57. I am confident that my Performance Map evaluation	
accurately reflects my performance.	
Answer Choices	Responses
Strongly Agree	29.76%
Agree	55.95%
Disagree	10.12%
Strongly Disagree	4.17%

Q58. I understand how my performance goals contribute to The	
Arc of Opportunity's success.	
Answer Choices	Responses
Strongly Agree	37.50%
Agree	54.76%
Disagree	6.55%
Strongly Disagree	1.19%

Q59. The Arc of Opportunity is responsive to safety concerns.	
Answer Choices	Responses
Strongly Agree	41.32%
Agree	51.50%
Disagree	6.59%
Strongly Disagree	0.60%

Q60. The Arc of Opportunity is committed to providing a safe work	
environment.	
Answer Choices	Responses
Strongly Agree	40.72%
Agree	55.09%
Disagree	3.59%
Strongly Disagree	0.60%

Q61. The person I report to encourages a personal commitment to	
health and safety.	
Answer Choices	Responses
Strongly Agree	43.71%
Agree	52.10%
Disagree	2.99%
Strongly Disagree	1.20%



Q62. Employees in my area use safe work methods to prevent	
injuries.	
Answer Choices	Responses
Strongly Agree	34.73%
Agree	60.48%
Disagree	3.59%
Strongly Disagree	1.20%

Q63. I am comfortable reporting a safety concern.	
Answer Choices	Responses
Strongly Agree	44.91%
Agree	51.50%
Disagree	2.99%
Strongly Disagree	0.60%

Q64. I would be treated respectfully if I had a work-related injury.	
Answer Choices	Responses
Strongly Agree	34.73%
Agree	59.28%
Disagree	4.79%
Strongly Disagree	1.20%

Q65. Employees in my area receive regular health and wellness	
information.	
Answer Choices	Responses
Strongly Agree	25.75%
Agree	57.49%
Disagree	15.57%
Strongly Disagree	1.20%